



#### **Adani Total Gas Limited**

**Investor Presentation** 

August 2021



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Annexure







#### Safety First at ATGL



#### Safety is a Pre-condition to Work

**Zero Fatality** 

#### Safety Awareness & Training

National Safety week, Environment Day, Health and Safety Trainings

#### Field HSE Assurance

HSE inspections, Suraksha Samwaad, Contractor Capability Assessment

#### Risk Management

QRA, HAZOP studies, HIRA and JSA

QRA – Quantitative Risk Assessment HAZOP – Hazard & Operability Study HIRA- Hazard Identification & Risk Identification JSA – Job Safety Analysis



#### Management Systems

QMS, EMS & OHSAS, T4S, IMS & ERDMP (PNGRB)

#### Incident Management

Code of conduct for Incident reporting Action tracking system

#### Safety Audits

Internal & External IMS audits, Project Site Audits

QMS: Quality Management System,

EMS – Environment Management System

T4S - Technical Standards & specifications including Safety Standards

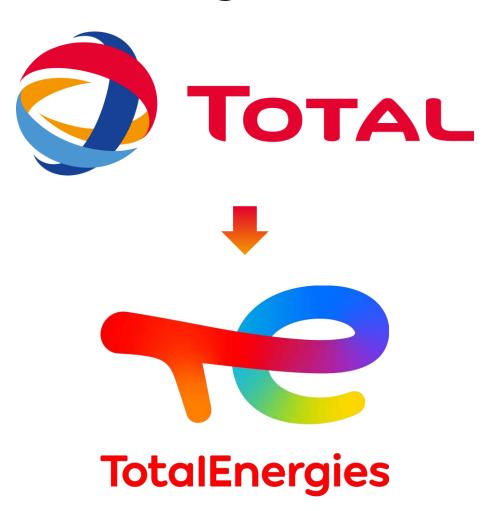
IMS – Integrity Management System

ERDMP – Emergency Response & Disaster Management Plan



## Our Strong Parentage





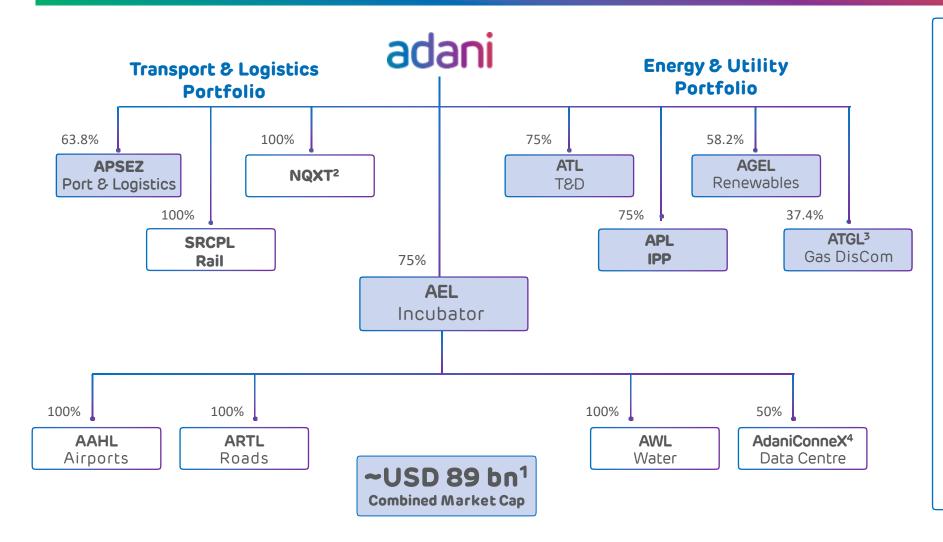


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About Adani Group

#### Adani Group: A world class infrastructure & utility portfolio





#### Adani

- Marked shift from B2B to B2C businesses
  - ATGL Gas distribution network to serve key geographies across India
- AEML Electricity distribution network that powers the financial capital of India
- Adani Airports To operate, manage and develop eight airports in the country
- Locked in Growth
  - Transport & Logistics -Airports and Roads
  - Energy & Utility Water and Data Centre

Opportunity identification, development and beneficiation is intrinsic to diversification and growth of the group.





#### Adani Group: Decades long track record of industry best growth rates across sectors

132%

adani

## Port Cargo Throughput (MMT) **3**x adani

2014	972 MMT	113 MMT
2021	1.246 MMT	247 MMT

**APSEZ** 

Highest Margin among

Next best peer margin: 55%

EBITDA margin: 70%1,2

Peers globally

Industry

2016	46 GW	0.3 GW
2021	140 GW <sup>9</sup>	19 3 GW <sup>6</sup>

Renewable Capacity (GW)

**5**x

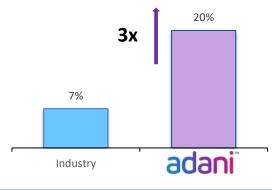
25%

Industry



Worlds largest developer EBITDA margin: 91%<sup>1,4</sup> Among the best in Industry

#### Transmission Network (ckm)

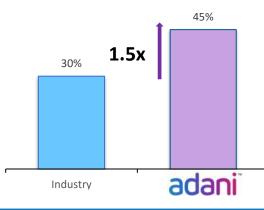


2016	320,000 ckm	6,950 ckm
2021	441,821 ckm	18,801 ckm



Highest availability among Peers EBITDA margin: 92%<sup>1,3,5</sup> Next best peer margin: 89%

#### CGD7 (GAs8 covered)



2015	62 GAs	6 GAs
2021	228 GAs	38 GAs



#### **ATGL**

India's Largest private CGD business

EBITDA margin: 41%<sup>1</sup>

Among the best in industry

Transformative model driving scale, growth and free cashflow



#### Adani Group: Repeatable, robust & proven transformative model of investment



#### **Phase**

#### **Development**



#### **Operations**



#### **Post Operations**

## ctivity

#### Origination

- Analysis & market intelligence
- Viability analysis
- Strategic value

#### Site Development

- Site acquisition
- Concessions & regulatory agreements
- Investment case development

- Construction
- Sourcing & quality levels

• Engineering & design

- Equity & debt funding at project
- Life cycle O&M planning
- Asset Management plan

Operation

 Redesigning capital structure of assets

Capital Mgmt

Operational phase funding consistent with asset life

India's Largest Commercial Port (at Mundra)



Highest Margin among Peers

Longest Private HVDC Line in Asia (Mundra - Mohindergarh)



Highest line availability

648 MW Ultra Mega Solar Power Plant (at Kamuthi, Tamil Nadu)



Constructed and Commissioned in nine months

**Energy Network Operation** Center (ENOC)



Centralized continuous monitoring of plants across India on a single cloud based platform

Revolving project finance facility of \$1.35Bn at AGEL - fully funded project pipeline

First ever GMTN<sup>1</sup> of USD 2Bn by an energy utility player in India - an SLB<sup>2</sup> in line with COP26 goals - at AEML

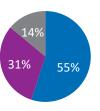
Issuance of 20 & 10 year dual tranche bond of USD 750 mn - APSEZ the only infrastructure company to do so

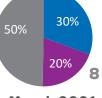






Debt structure moving from PSU's banks to Bonds





March 2016







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About Total Group



#### A Broad Energy Company



- TotalEnergies is a broad energy company committed to providing energy that is ever more affordable, clean, reliable and accessible to as many people as possible.
- More energy, fewer emissions: that is the dual challenge we must meet with our customers, stakeholders
  and society as a whole to contribute to our planet's sustainable development and effectively address the
  issue of climate change.
- TotalEnergies promote renewable, decarbonized energies, produce and market fuels, natural gas and electricity.
- TotalEnergies are investing massively in solar and wind power in order to become one of the **top five producers of renewable energy by 2030**.



To preserve the planet in the face of the climate challenge, TotalEnergies are moving together towards new energies.

#### **Strengths**



## Our integrated business model

We are present across the entire value chain, **from production to distribution**.

#### **Our employees**

105,000 people representing160 nationalities and 730 métiers.A diversity which is decisive for our competitiveness and attractiveness.

#### Our global footprint

We are active in more than

130 countries and nearly

800 production sites worldwide.



\$4.1bn in adjusted net income in 2020, demonstrating our resilence



4,000 researchers



8 millions
customers served in our
15,500+
service stations every day



30 % polymers produced from recycled materials by 2030

#### **Key Figures**



World no.2
in liquified natural gas



2.9 Mboe/day produced in 2020, of wich 55% natural gas



150,000 charge points for electric vehicles by 2025



8.5 million gas and power customers in Europe



±\$1bn invested in R&D in 2020, of wich 40% on carbon reduction

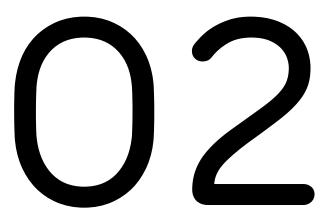


>100 GW production capacity for renewable electricity by 2030



\$2 bn invested in renewables in 2020





About Adani Total Gas Limited

#### ATGL: India's Largest Private City Gas Distribution Company





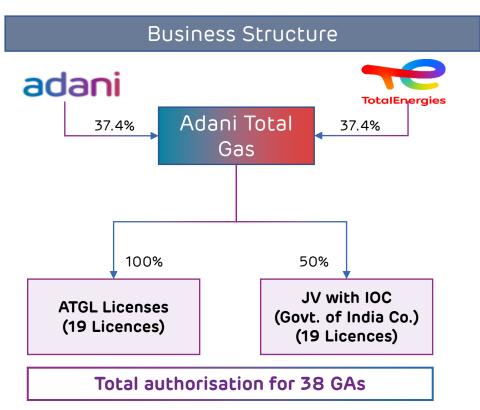




8 %
Population



**71** Distrcits



#### **Business Model**

**Exclusivity**: 25yrs infrastructure & 8yrs marketing exclusivity to ensure infra. establishment, return to licensee

**Regulation:** Well defined and predictable regulatory environment

**Gas Supply:** Preferential domestic gas supply (CNG, Res. PNG) and tie up for Imported gas (Industrial & Commercial)

**Customer Segment:** Piped gas supply (PNG) to residences, commercial, industrial units and CNG to automobiles

**Technology:** Centralized Operations, monitoring and Technology support to deliver safe and efficient operations

**Diversification:** Diversified customer profile & balanced geographic spread

Long term exclusivity coupled with stable regulatory environment results in sustainable business model

\*Incl. IOAGPL

GA: Geographical Area

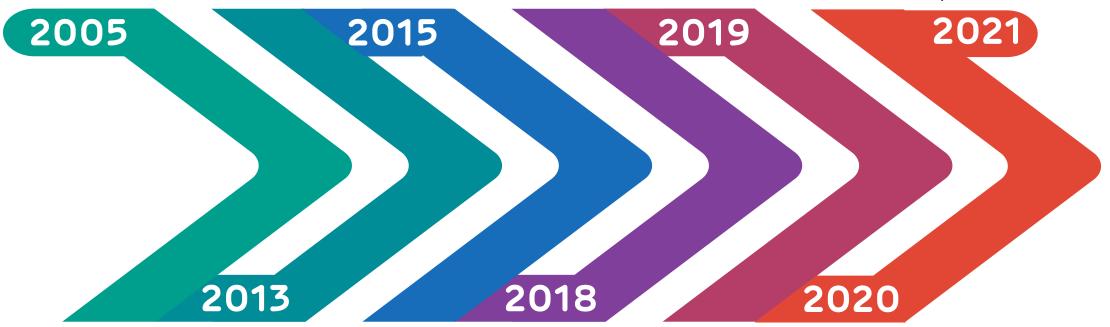
#### **Our Transformational Journey**



### ATGL has undergone transformation in terms of operational scale and will continue to scale up significantly in the coming decade

- First Domestic Connection at Ahmedabad
- Started Faridabad GA development

- Got authorization for 5 GAs in IOAGPL
- Got Authorization for 2 GAs in ATGL & 1 GA in IOAGPL (10th round)
- Name Change AGL to ATGL
- Delivered all time high physical & financial performance



- Formed a strategic 50:50 JV with IOCL (IOAGPL)
- Got authorization for 2 GAs in IOAGPL

#### **Adani Total Gas Limited**

- Got authorization for 13 GAs in ATGL and 11 GAs in IOAGPL (9th round)
- Listing of ATGL on BSE/NSE





 Supermajor Total, now TotalEnergies inducted as a Strategic Investor in ATGL (37.4%)



## ACCELERATING INFRASTRUCTURE

- Focus on Accelerating steel pipeline network so that the gas supply can be commenced
- Focus on expanding CNG stations faster for early monetization and to create ecosystem across GA

#### DIVERSIFICATION

 Being a progressive JV of Adani Group - India's Largest Infra Conglomerate and TotalEnergies - Global integrated Energy player - ATGL would be exploring to diversify in "Adjacent Businesses" to bring value offering to its consumers



#### VIRTUAL NETWORK

- Company to develop L-CNG / L-PNG where there is distant pipeline or where there is no pipeline connectivity
- It will help in catering to demand centres and building Ecosystem for Natural Gas
- Introduction of Mobile Refuelling Units (MRU) for providing CNG at the doorstep of the customers and reaching the interiors of our GAs

#### **EXPANDING FOOTPRINT**

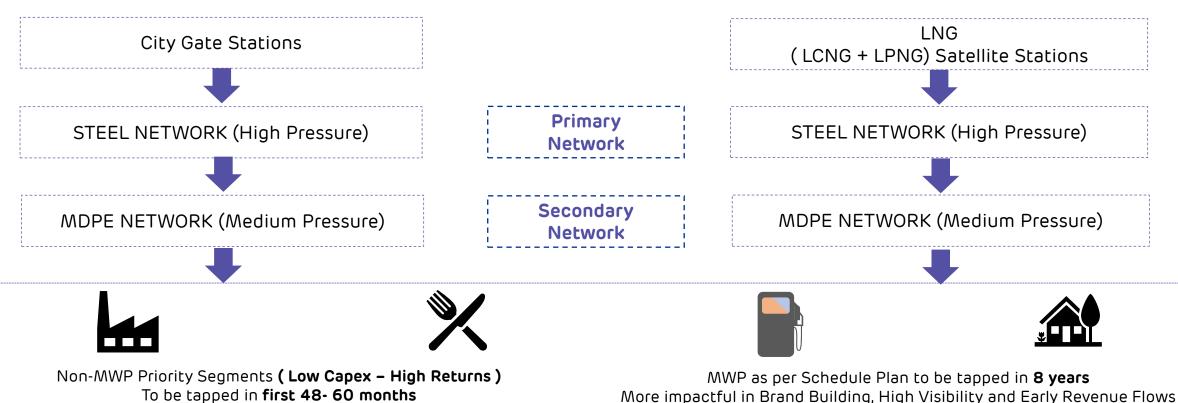
 Announcement of 11<sup>th</sup> Round of bidding is in offing.

#### Project Execution Strategy: Accelerating Infrastructure



The strong experience in successful execution of existing 4 GAs will help ATGL in implementing the targets for the newly awarded 15 GAs

#### Acceleration on segments with high returns and the Minimum Work Program (MWP) requirements



Focus on Accelerating Infrastructure for early monetization and to create ecosystem across GAs

#### Digital Transformation: Embarking towards Smart Digital Utility







#### My Adani Gas

One Stop platform for all stakeholders for enhanced customer experience & productivity

Customer at Centre Stage at ATGL



#### Whatsapp Billing

Digitally Signed Whatsapp invoices initiated for Industrial, Commercial & Domestic Customers

## State of the Art GIS





State of the art GIS implementation - mapping all assets and data availability on smart phones. Enhancing asset integrity and attending to damages

#### **ERMS**

Emergency Response Management System

- Timely & Smart Handling of Emergencies across all GAs 24x7



#### **AGNC**

#### Adani Total Gas Nerve Centre



- State of the art control centre demonstrating IT-OT capabilities
- Shall act as the centre for monitoring all the assets across the organisation connected via world class SCADA system

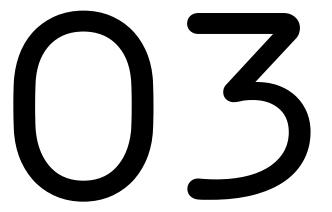
#### Smart meters & MIU

 Smart Meters & MIU to give better customer experience while helping ATGL achieve zero contact service



MIU - Meter Interface Unit





Sustainability

#### ATGL -Embarking towards Robust ESG Framework





#### ESG - Environment, Social & Governance

#### **Our Commitment**

- Solarizing of all our assets (Offices/CGS/CNG Station)
- · Water conservation- Rain-water harvesting
- Replace Diesel run Cascade LCV/HCV to CNG
- Develop a Low Carbon Society Forestation and educate the community
- Paper less billing Help the environment by saving trees Implemented

Guiding principles



United Nations Global Compact

TCFD

Sustainable Development Goals

SBTi

**GRI Standards** 

CDP disclosure

#### **Policy Driven Governance**

- Environment Policy
  - Environment Management System
- Guidelines on Human Rights
  - Corporate Social Responsibility Policy
  - · Occupational Health and Safety Policy
- Code of Conduct Policy
  - Board Diversity Policy
  - Related Party Transaction
  - Whistle Blower Policy

#### Focus Areas (UNSDG)

- GHG emission reduction
- Occupational Health & Safety
- Resource Conservation
- Local Procurement
- Stakeholder management
- Learning & Development
- Land use & Biodiversity

#### ATGL - Environmental Philosophy



#### Climate Awareness

#### Offsetting Carbon Emission

- Supporting low carbon Economy
- Carbon sequestration by afforestation
- Improving Carbon Efficiency
- Carbon Neutrality
- Low carbon society foundation

#### Conservation of Resource

- Reducing water footprint
- Energy Management
- Optimizing Input Consumption
- Reduce paper, save trees, save water

#### Waste Management

- Zero waste to landfill
- Circular Economy
- Scientific Disposal of Hazardous Waste

#### Climate Readiness

- Increase Renewable Energy
- Promote low carbon technology
- Use of Solar energy
- · Afforestation and Conservation

- Reduce freshwater withdrawal
- Reuse, recycle and replenish
- Water neutrality
- Promote e-billing to reduce paper usage of 1.2 mn A-4 sheets
- Material Recovery Facility
- Biogas Plant (Waste to Energy)
- · Reduce waste outcome

#### Climate Alignment

#### Aligning business and future investments with globally accepted ESG principles for sustainable growth

- Carbon disclosure in Public domain.
- Water Neutrality and alliance for water stewardship certification
- Innovation for low carbon technology.
- Biodiversity Management & Conservation.

ATGL is promoting the use of Natural Gas which reduces 1200 Tonnes per day of CO2 emissions

#### ATGL - Social philosophy



#### Social Initiatives through Adani Foundation : Core Areas

Low Carbon Society Foundation







- Mass Plantation
- ATGL Green School
- Energy conservation for consumer

Education

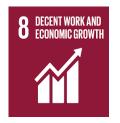
**Igniting minds** - nurtures talented kids from socio-economically challenged communities by providing cost free,high quality education

Community Health Access to quality health care -Providing to quality health care at remote places, especially to marginalized sections of society

Sustainable Livelihood **Innovation and Empowerment** - Meticulously designed interventions by driving innovation in local economies, SHGs

Community Infrastructure

Improvement in quality of life through investments in irrigation, potable water, upgradation of basic facilities e.g. check dams and community health care center Empowering Local Merchandizers



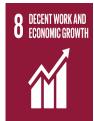


Our Key Social Initiatives mapped to UNSDG

• Through local lead Generation

**Bio-Gas Plants** 







With ATGL, Adani
 Foundation is
 developing Biogas
 plant to provide free
 energy and will
 empower sustainable
 employment for over
 200 people

Social philosophy drives initiatives that are aligned with UN Sustainable Development Goals

#### ATGL - Governance Philosophy

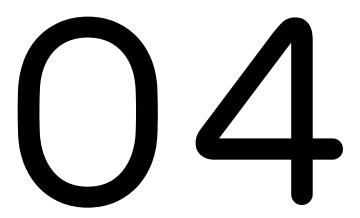




- Independent Board 50% of the Board comprises of Independent Directors
- 25% Woman Directors on Board
- Audit Committee 100% Independent Directors
- NRC / SRC/ CSR Committees headed by Independent Director
- IT enabled compliance management
- Policy driven and transparent risk management framework
- All board level policies are available on company website
- Anti-Corruption Compliance Policies are adopted by the Board
- Performance review of Board including Independent Directors
- Robust internal Audit Framework and Risk Committee
- ATGL published its 1<sup>st</sup> Integrated Annual Report in FY21
- Greening of Supply chain by integration of ESG aspects in vendor selection, assessment and development.
- Anti-Corruption Policy for all stakeholders
- Strategic partnership enhances accountability besides bringing in global best practices

Governance philosophy encompassing strong policy and structure backed by robust assurance mechanism





Rationale for Investment

#### We are uniquely placed largest private CGD entity



#### STRONG PARENTAGE

- Adani Group and TotalEnergies as parent
- Access to best Global practices from TotalEnergies

#### AT A CUSP OF GROWTH

Well placed to gain from increasing share of Natural gas from 6.2% to 15% of the Indian Energy mix in medium term

### CGD- OUR CORE STRENGTH

- Largest private sector Player
- Faster Expansion and Early Monetization are part of Key Strategies



Gas

# EXECUTION & OPERATIONAL EXCELLENCE

Execution and operational Excellence are key attributes of ATGL success.

#### STAKEHOLDER DELIGHT

Robust Track record of Financial and Return profile

#### **DIGITIZATION AND SUSTAINBILTY**

- Use of best-in-class technology and CoE (Centre of Excellence) based practices
- Embarking towards robust ESG Framework



## Annexure

#### Adani Total Gas Landscape (including JV - IOAGPL)



ATGL has a geographically diversified portfolio in the CGD sector



#### **ATGL Footprint**

GA7 Surat (except area already authorized), Tapi (except area already authorized) & The Dang Districts  GA8 Kheda (Except areas already authorized) & & Mahisagar Districts  GA9 Porbandar District  GA10 Bhilwara & Bundi Districts  GA11 Chittorgarh (Other than Rawatbhata) & Udaipur Districts  GA12 Bhiwani, Charkhi Dadri & Mahendragarh Districts  GA13 Nuh & Palwal Districts  GA14 Udupi District  GA15 Balasore, Bhadrak & Mayurbhanj District  GA16 Cuddalore, Nagapatinam & Tiruvarur Districts  GA17 Tiruppur District  GA18 Anuppur, Bilaspur and Korba Districts  Jhansi (Except area already authorized) District, Bhind, Jalaun,Lalitpur and Datia		<u> </u>
GA3 Faridabad District GA4 Khurja  GA5 Surendranagar District (Except areas already authorized) GA6 Barwala & Ranpur Talukas  Navsari (Except areas already authorized), Tapi (except area already authorized), Tapi (except area already authorized) & The Dang Districts  GA8 Kheda (Except areas already authorized) & Mahisagar Districts  GA9 Porbandar District  GA10 Bhilwara & Bundi Districts  GA11 Chittorgarh (Other than Rawatbhata) & Udaipur Districts  GA12 Bhiwani, Charkhi Dadri & Mahendragarh Districts  GA13 Nuh & Palwal Districts  GA14 Udupi District  GA15 Balasore, Bhadrak & Mayurbhanj District  GA16 Cuddalore, Nagapatinam & Tiruvarur Districts  GA17 Tiruppur District  GA18 Anuppur, Bilaspur and Korba Districts  Jhansi (Except area already authorized) Distrcit, Bhind, Jalaun, Lalitpur and Datia	GA1	Ahmedabad City & Daskroi Area
GA4 Khurja  GA5 Surendranagar District (Except areas already authorized)  GA6 Barwala & Ranpur Talukas  Navsari (Except areas already authorized), Tapi (except area already authorized), Tapi (except area already authorized) & The Dang Districts  GA8 Kheda (Except areas already authorized) & Mahisagar Districts  GA9 Porbandar District  GA10 Bhilwara & Bundi Districts  GA11 Chittorgarh (Other than Rawatbhata) & Udaipur Districts  GA12 Bhiwani, Charkhi Dadri & Mahendragarh Districts  GA13 Nuh & Palwal Districts  GA14 Udupi District  GA15 Balasore, Bhadrak & Mayurbhanj Districts  GA16 Cuddalore, Nagapatinam & Tiruvarur Districts  GA17 Tiruppur District  GA18 Anuppur, Bilaspur and Korba Districts  Jhansi (Except area already authorized)  GA19 Distrcit, Bhind, Jalaun, Lalitpur and Datia	GA2	Vadodara
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Jhansi (Except area already authorized)  GA19 Distrcit, Bhind, Jalaun, Lalitpur and Datia	GA17	Tiruppur District
GA19 Distrcit, Bhind, Jalaun, Lalitpur and Datia	GA18	Anuppur, Bilaspur and Korba Districts
Distroits	GA19	Jhansi (Except area already authorized) Distrcit, Bhind, Jalaun,Lalitpur and Datia Distrcits

#### **IOAGPL** Footprint

GA1	Allahabad (Part) District
GA2	Chandigarh (UT), Panchkula District, SAS Nagar District, Solan District
GA3	U,. Territiry of Daman
GA4	Bulandshar (Part) District
GA5	Ernakulam District
GA6	Panipat District
GA7	Dharwad District
GA8	South Goa
GA9	Udham Singh Nagar District
GA10	Gaya & Nalanda Districts
GA11	Panchkula (Except areas already authorized) Sirmaur, Shimla & Solan Districts
GA12	Kozhikode & Wayanad Districts
GA13	Malappuram District
GA14	Kannur, Kasaragod & Mahe Districts
GA15	Palakkad & Thrissur Districts
GA16	Bulandshahr (Except areas already authorized) Aligarh & Hathras Districts
GA17	Allahabad (Except areas already authorized) Bhadohi & Kaushambi
GA18	Burdwan District
GA19	Jaunpur and Ghazipur Districts

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# Thank you